

Advisory Council Meeting

January 5, 1926

A meeting of the Advisory Council was called by Dean Sheldon in the Presidents Office at 7:30, January 5, 1926.

Dean Rebec absent.

The new material pertaining to the qualifications of the presidential candidates was submitted and discussed at length, Dean Hale giving his report of his findings regarding various candidates. These candidates were considered but no formal action regarding the data was taken. Dr. E. E. Day was reported as not interested and it was thought that Chase would probably not be interested.

Adjournment.

E. L. Packard  
Secretary

Advisory Council Meeting

January 7, 1926

A joint meeting of the Committee of the Board of Regents and the Advisory Council was called to order by Mrs. Gerlinger at the University Club, Portland at 10:15 a.m. January 7, 1926.

All members of the Advisory Council present.

Mrs. Gerlinger submitted all additional data pertaining to the candidates for the presidency and Dean Hale gave a report of his findings while on his eastern trip.

It was reported that Dr. F. B. Sayre, Dr. Christian Gause and Dr. E. E. Day were not interested. After discussing the candidates qualifications, motions were made and passed by the Regents Committee, that Dr. Carmichael be not considered further. It was finally moved by Mr. Cole, seconded by Mr. Fisk and carried by the Committee of the Board that a list of not less than five candidates be drawn up, in order of preference. Upon balloting the Board Committee voted the following list, the order of preference being:

1. Pres. Chase ✓
2. Pres. Crane ✓
3. Pres. Upham ✓
4. Dr. Hall
5. Dr. Swain
6. Dr. Robinson
7. Dr. Höliben

Adjournment.

Ch. Packard  
Secretary.

Advisory Council Meeting

January 14, 1926

The Council met in the President's Office at the call of the chairman, primarily for the consideration of the budget and related matters. Those present were Deans Sheldon, Allen, Rebec, and Hale and Acting Dean Gilbert. Absent, Dr's Barnett and Packard. In the absence of the secretary, Dr. Gilbert was designated as secretary pro-tem.

Some attention was given to the necessity of obtaining further information regarding Harry Chase, one of the leading candidates for the presidency. Although testimonials were convincing so far as the faculty committee is concerned, one member of the Board had asked for further information. Mr. Gilbert reported that he had, in response to the request, secured statements from Dean Hale and Dr. Conklin and transmitted them through the usual channels. Dr. Sheldon was requested to address President Capen and Ex-President Thompson, both of whom it appeared, were in a position to speak regarding Dr. Chase and his work at North Carolina.

A letter from Dr. A. H. Upham was read and discussed. While Dr. Upham did not care to be called an active candidate, he signified an interest in the position and manifested a willingness to visit the University on the invitation of the Board.

The Council considered the question of the budget for 1926. Analysis of receipts from various sources indicated an income of some \$25,000 in excess of last year. Discussion of extra charges against the budget for the current year was taken up. The discussion centered about the following items:

1. Additions to Staff and Salary Increases. It was pointed out that a number of positions authorized by the Board had not been filled and that a charge of \$9,000 would be incurred for heads of English and Zoology alone. With necessary expansions and imperative increases elsewhere \$25,000 for salary increases and additions would prove inadequate. This amount would represent an increase of about 6 per cent for a period of two years, during which time an increase of 20 per cent in student enrollment will take place. On motion of Dean Hale, seconded by Dean Rebec, it was recommended that the Regents be advised to set aside \$30,000 for necessary additions and increases.

2. Contingent Fund. While recognizing the necessity for such a fund, the Council thought it inexpedient to carry over any considerable surplus after the close of the present calendar year. Such fund could hardly be regarded as a surplus in the face of many pressing needs of the University, but the

presence of even an apparent surplus might be taken as an indication that the University was oversupplied with funds and difficulty would be found in expanding its income. It was pointed out that there was special justification of such a fund this year for the incoming president would probably have plans that would require the availability of funds. In event the contingent fund remained intact until October, the Council favored its expenditure for books, research collections, and laboratory equipment before the end of the calendar year.

3. Real Estate and Improvements. The several items of real estate, fuel sheds, architects fees, extension of steam lines, etc., were discussed and no serious objections raised. These items seemed either advisable or inevitable.

4. Projected Improvements and Remodeling. Discussions on this point centered around the advisability of remodeling Villard Hall to provide additional class rooms and offices much needed by the English department. Mr. Onthank raised the question concerning the necessity of an auditorium about the size of Villard, especially during freshman week when the program of the School of Physical Education makes the gymnasium in the Woman's Building unavailable. Moved by Gilbert and seconded by Rebec that the Council recommend the remodeling of Villard Hall, with a view to utilizing the second floor for class rooms and offices. Motion carried.

5. Grading of Athletic Field. It was pointed out that construction of the basketball pavilion would probably necessitate grading at least one terrace on the field. In the opinion of the Council the expenditure in this direction should be kept down to the minimum.

6. Library and Library Policy. The Administrative Committee contemplated raising the allowance for books, magazines, research sets, binding, etc., to \$30,000. Dean Allen suggested that the rebinding of reserve books purchased from fees should be done on the fee account of the departments concerned to relieve the pressure on the library funds intended for the purchase of new books. Some dissatisfaction was expressed with regard to the failure of the present Library Committee to function. Opinions were freely expressed that the Library Committee, sufficiently representative of the faculty, should be a real factor in shaping library policy and determining the direction in which library funds should be spent. The Librarian and his staff should be held responsible for carrying out the policy outlined by the faculty committee.

Adjournment.

*De Gilbert*  
Secretary pro tem

Advisory Council Meeting

March 6, 1926

The Advisory Council met in the President's Office at the call of the chairman.

All members present.

The minutes of the preceding meeting were read and approved.

The purpose of the meeting was to discuss new data relating to the various presidential candidates. The possibilities of interesting Presidents Upham, Crane and Dr. A. B. Hall were discussed at length. It was finally the consensus of opinion of the Council that the order of preference might be stated as; President Upham, Dr. Hall, President Crane, but if the choice should fall between Dr. Hall and President Crane that Dr. Hall ought to be placed ahead of President Crane upon the available documentary evidence and that he certainly should be interviewed before the final choice was made.

Adjournment.

E. L. Packard  
Secretary

Meeting of Advisory Council

April 21, 1926

The Advisory Council met at 8:00 p.m., in the Office of the President. Dean Sheldon presiding.

All the members of the Council were present.

The minutes of the March meeting were read and approved.

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The report of the Alumni Visiting Committee was presented and informally discussed. Dean Sheldon then reported upon his eastern experiences as a member of the Board of Regents Special Committee for the Selection of a President. The Committee unanimously approved the selection of Dr. Arnold Bennett Hall for President of the University.

Adjournment.

*E. H. Packard*

Secretary

Meeting of Advisory Council

September 26, 1926

The Advisory Council met in the office of the President at 7:30 September 26, 1926. Dr. Hall presided. All members of the Council were present.

The minutes of the preceding meeting were read and approved.

Dr. Hall submitted a number of topics for general discussion, which are briefly considered below.

The inaugural program was considered and Dr. Hall asked for opinions regarding the probable effect of the announcement of certain policies at that time.

The Summer Session was next considered. Dr. Hall called attention to the usual opportunities for building up a Summer School at Eugene where conditions are so favorable and attractive for study. Attention was called to the fact that many instructors and students are interested in visiting the Pacific Coast and carrying on their studies under the most favorable climatic, scenic, as well as scholastic conditions. The building up of an adequate Summer School faculty, the proper announcements of the courses and a statement of the advantages of the Pacific Northwest, should attract a large student body. Such a program would, at first, require a subsidy but after a few years should be self-supporting.

The matter of obtaining an added revenue by increasing the University fees was next considered. Attention was called to the undesirability of raising the fees, thereby putting a premium on the better-to-do students. The differences of opinion expressed by members of the Council indicated the necessity of a careful investigation of the fee situation.

The stimulation of scientific meetings and the desirability of larger attendance at such meetings was presented by Dr. Hall. The possibility of interesting the societies in holding joint meetings and thereby inducing the railways to offer rates was considered. It was generally agreed that any movement that would permit the attendance of larger numbers of faculty members at these meetings was highly desirable.

Dr. Hall regretted to find that considerable numbers of the faculty were asked to deliver lectures outside the University without compensation. After a discussion of the matter it appeared desirable that such a practice be discontinued except when University or civic duties demanded such free service.

The Carnegie Retirement Fund was explained by Dr. Hall and discussed by the Council. It was moved and duly carried that Dr. Hall recommend to the Board of Regents that the offer of the Carnegie Board be accepted.

The final topic submitted by Dr. Hall dealt with the problem of student standards. It was pointed out that it was highly advantageous to have accurate data of mid term grades be made available in the office as a basis for a more scientific judgement before the problem of raising the standards of the poorer students could be solved.

E. Packard  
Secretary.



Advisory Council Meeting

October 6, 1926.

The Advisory Council met in the President's office at 7:30, October 6, 1926. President Hall presided.

Minutes of the preceeding meeting read and approved.

All members of the Council were present.

Since this meeting is, perhaps, the last before the December faculty meeting, the matter of the selection of hold-over members of the Council was considered. It was moved, seconded and carried that one dean and one professor be selected by lot to hold over as members of the Council, and that the Secretary of the faculty be notified that the election of two deans and two professors to fill the vacancies on the Council should be made the order of business for the December faculty meeting. Lots were drawn and it was determined that Dean Allen and Professor Barnett should be the ones to continue to hold their places during the ensuing year.

The first topic brought up for consideration by the President was the problem of small classes which are now being given by members of the teaching staff. It was pointed out by President Hall that it was an economic waste to continue small classes and that unless legitimate reasons could be presented, the departments should be encouraged to reduce the number of such courses. The ways and means of obtaining definite information regarding such small classes was discussed by the members of the Council, and it was decided that Mrs. Fitch collect the data and that means be taken through the deans of the colleges to reduce the number of such small classes in case the findings seemed to justify such a procedure.

The next topic considered was that of the Gift Campaign. President Hall presented his views regarding the present status of the Gift Campaign, and the attempt was made to formulate some policy that might be applicable to the general situation. It seemed advisable to remove a definite monetary goal, but to quietly conduct the campaign so that it would have the backing of the Alumni and would induce persons to resume payment toward their pledges.

The next topic for consideration pertained to the publication of the semi-centennial address. It was suggested by Dr. Hall that two or three numbers of the Commonwealth Review might well be devoted to such a purpose. It was pointed out by Dean Allen, Chairman of the Publications Committee, that the committee had already considered the probability of the Commonwealth Review. Such a proposal as made by President Hall would postpone the final disposition of the Commonwealth Review until after the publication of the lectures. After a considerable discussion of the matter it was moved and carried that the President appoint a committee to attend to the pub-

lication of the semi-centennial addresses. This motion was carried and President Hall appointed Professors Gilbert and Casey to take this matter up with Dean Young, Editor of the Commonwealth Review.

Another topic which was discussed was the proposed joint meetings of the learned societies on the Pacific Coast. It was considered highly desirable that every effort should be made to bring about cooperation between the different organizations in order that the meetings might be held at the same time. It was agreed that the heads of the departments might well be asked to write their respective organizations and determine their attitude on such a question.

Adjournment.

El Richard  
Secretary.