

## Members of the State Board of Higher Education

My name is Peter Gilkey. I am a Professor of Mathematics at the University of Oregon. I am the President of the InterInstitutional Faculty.

In these tough economic times, centralized planning is unlikely to work well. I believe that the Board should issue broad directives to the Chancellor who oversees the Presidents of our 7 Universities – the chief executive officers of OUS. But I would hope that it is the Presidents who would implement the board directives after appropriate consultation with those affected – faculty, staff, and students.

I have discussed two specific areas where these general remarks pertain in my written testimony -- “appropriate tuition policy” and the “administrative Student credit hour cost ratio” – let me add in this regard that I do not believe that we are over administered in comparison to our peers. Given that I have only 3 minutes today for oral testimony, I have prepared a more detailed memorandum discussing these 2 points in more detail.

I have a business background -- I was trained never to walk away from a problem – either solve it or report it to your supervisor. None of can walk away from the problems we face here in Higher Ed. Higher Education is a “positive sum” operation where the output exceeds the input in terms of net social good. We dare not play “Armadillo”. And in solving our short term financial problems, we must not compromise our long term goals of excellence, affordability, and access for all Oregonians.